

COUNCIL MINUTES
SPECIAL WORKSHOP MEETING

April 7, 2015

A special workshop meeting of the City Council of the City of Jacksonville was held Tuesday, April 7, 2015 beginning at 5:30 PM in Meeting Rooms A and B of Jacksonville City Hall. Present were: Mayor Sammy Phillips presiding; and Council Members: Jerry Bittner, Randy Thomas, Bob Warden, and Angelia Washington. Mayor Pro-Tem Michael Lazzara and Council Member Jerome Willingham were unable to attend. Also present were: Richard Woodruff, City Manager; Ronald Massey, Deputy City Manager; Gayle Maides, Finance Director; Glenn Hargett, Assistant Manager for Communications and Community Affairs; Wally Hansen, Public Services Director; Mike Yaniero, Director of Public Safety; Susan Baptist, Director of Recreation Services; Michael Liquori, Director of Park Facilities; Carmen Miracle, City Clerk; and John Carter, City Attorney.

*A video recording of the Council Meeting is presently available for review on the City's website.

CALL TO ORDER

Mayor Sammy Phillips called the meeting to order at 5:37 PM.

ADOPTION OF AGENDA

A motion was made by Councilman Bittner, seconded by Councilman Warden, and unanimously approved to adopt the agenda as presented.

WORKSHOP TOPIC

COMMERCIAL GARBAGE FEES/RATE CHANGE

Mr. Wally Hansen, Public Services Director, stated that at the March 17, 2015 Council Workshop, Council receive input from the business community relative to the Commercial Garbage service provided by the City. The group expressed that they were pleased with the improved customer service provided by the City. They indicated that a fee increase was understandable if it ensured the City could continue with quality services. Using the PowerPoint presentation attached to the official minutes as Exhibit A, Mr. Hansen reviewed the assumptions and proposed rate increase that would be necessary for the City to continue providing the service. Other changes to the program included working to improve eligibility for more businesses to

receive Saturday service and reduction of dumpster rental rates in order to be more competitive on this option.

Regarding the anticipated expenditures, Councilman Warden asked what the “Insurance Deductible” covered. Ms. Gayle Maides, Finance Director, reported that it covered workers compensation claims and had been used to cover the fees associated with overweight tickets. A discussion was held on the issue of weigh tickets and how sanitation trucks were at a disadvantage for a number of reasons, including increased weight due to wet garbage, as well as the way a truck was packed, which made it impossible to spread the load. Dr. Woodruff stated that he had discussed this issue with Senator Harry Brown in terms of a possible amendment to the law in the future.

Councilman Thomas asked, considering the proposed 40 percent increase in the fee, had staff factored in a potential loss of customers. Mr. Hansen said no. Mr. Woodruff added that the City had an exclusive franchise inside the City. Councilman Thomas asked if it was possible for customers to opt for additional cans for a lower cost versus having a dumpster. Mr. Woodruff said yes, it was possible for some customers to consider additional 320-gallon plastic containers that could be handled with their sidearm truck.

REDEVELOPMENT OF NEW RIVER COMMERCIAL AND RESIDENTIAL AREAS

Using the PowerPoint presentation attached to the official minutes as Exhibit A, Reggie Goodson, Development Services Director, Lillie Gray, Community Development Administrator, and Richard Woodruff, City Manager, provided detailed information on the New River Redevelopment, including history, commercial and residential challenges and redevelopment funding sources. Mr. Woodruff pointed out that Redevelopment of New River had been a program underway for a number of years and would be a challenge going forward, taking decades of work by the City, private citizens, property owners, and investors.

Mr. Goodson stated that Towne Center Apartments, with 702 units, was the largest residential owner, however, they were now bank owned. Councilman Bittner asked if the Bank was currently managing the units and Mr. Goodson responded yes.

In response to questions regarding the presentation of the case study completed by the Housing Authority of Raleigh, Mr. Goodson said that many major cities have Housing Authorities which were not part of City government but funded by the federal government.

Mr. Woodruff stated that when looking at the New River Redevelopment, there were a number of components there today; residential, commercial institutional, recreational. The redevelopment would be long term, one-step at a time. One of the advantages of the area was that major infrastructure such as water and sewer, drainage, and the road system were already in place, as well as the fact that tap fees were already paid. There was currently not a shortage of houses in Jacksonville and supply and demand had changed; therefore, the key was in thinking outside the box in terms of alternative land uses. Ideas included mixed market products and specific area conversions from residential to possibly office park and flex space as well as possibly expanding the playground area or the footprint for Clyde Erwin Elementary on an adjacent parcel. Other options might include a private public partnership for a tourist attraction, such as a water park.

Councilman Bittner said it seemed to him that the population in the area would continue to decline unless progressive action was taken. He asked if the decline in population had affected the school. Mr. Woodruff replied that Clyde Erwin was a magnet school with specialty programs for children from locations all over the County.

Councilman Bittner asked how many other residential units were located in the area other than the 700 units that made up Towne Center Apartments.

Ms. Gray said not including single-family units, which had not been a part of the study, there were 50 other multifamily units owned by others.

Following detailed review of funding options, in particular Option 3: HUD Section 108 Loan, as shown in Exhibit A. Mr. Woodruff discussed that a Master Plan was needed and concluded with the following list of “Moving Forward” options for Council consideration:

- Research Section 108 CDBG loan
- Work with Bank for Towne Center ownership
- Work with Private Developers & State
- Work with Commercial owners
- Research Project District and TIF
- Research Tax Credits
- Create Master Plan & Alternative Land Uses
- Updates to Mayor, Council & Property Owners

Mayor Phillips stated that in terms of infill development, there was a lot of potential in the area. Councilman Bittner agreed, adding that studies showed that deteriorating areas

required more police and social services than a thriving neighborhood and if they did not take some action, the area would continue to be a drain on the City.

Councilman Thomas reminded them that Onslow Community Ministries was planning to seek a Special Use Permit to move their Homeless Shelter and Soup Kitchen into the area. He asked if that was approved, would it not in fact cement the status quo of the area and present a future challenge to redevelopment efforts.

Mr. Goodson said it would present more of a challenge if adjacent to residential uses but could be either compatible or detrimental to adjacent business uses.

Mr. Carter, City Attorney, advised not to discuss this topic further due to the quasi-judicial nature of Special Use Permit considerations.

In terms of the Options for Moving Forward presented by Mr. Woodruff, Mayor Phillips said they all appeared viable. Mr. Woodruff said most of the items on the list were research and data gathering. He also felt it was important to meet with the Bank who owned the foreclosed properties and with school officials to share ideas.

It was the consensus of Council to support the list of Options for Moving Forward as presented.

RECESS

Mayor Phillips recessed the meeting at 6:47 PM for Council to attend the Regular City Council meeting.

RECONVENE

Mayor Phillips reconvened the meeting at 7:31 PM.

BUDGET DISCUSSIONS

Mr. Woodruff stated that the Draft FY 16 budget did not require an increase in the City tax rate of 64.2 cents, no increase in the water and sewer fees, or the stormwater fees, or residential garbage collection fees. In addition, there were very few decision packages for Council action this year. The budget allowed the City to continue to provide quality services that were within our means and also helped build the fund balance. The budget also reflected the fact the City lost \$750,000 due to legislative action to do away with the privilege licenses tax. He pointed out that as they went through the budget, Council would notice a significant reduction in personnel, which had resulted from a combination of efficiencies and addressing the loss of the privilege license funding. The reduction was also a reflection of the economy, which was

different in Jacksonville now than it was several years ago. A number of inspector positions were eliminated since business had slowed; however, they were able to do this without laying anyone off. They were either moved to other vacant positions or eliminating the position when it became vacant.

As shown in Exhibit A, Mr. Woodruff and Ms. Gayle Maides, Finance Director, reviewed the Revenue Forecast, Tax Rate Information, Expenditures, and Budget Assumptions.

Councilman Thomas asked if he had heard correctly that this budget builds General Fund Balance. He pointed out the budget showed a proposed use of \$1.9 million from the General Fund this year. Mr. Woodruff stated that several years ago before we started the residential garbage collection fee, the subsidy from the General Fund had been \$1.4 million higher.

Regarding sales tax, Mr. Woodruff said that by State Law the County had until the end of April to determine if there would be a change in the distribution formula. He said he had not heard any suggestion that there would be any change this year and this budget assumed no change in the distribution formula. The budget also did not assume any State legislative changes to the current law in terms of sales tax distribution.

Councilman Bittner asked why there was a large drop in projected investment earnings. Ms. Maides said the investment earnings were overestimated last year.

Mr. Woodruff said that last year there had been over 40 department requests for additional funding. This year there were five decision packages and four were not recommended. One was a possibility for future discussion.

Budget Assumptions included no anticipated changes and using \$1.9 million of General Fund balance. They also assumed health insurance costs would be absorbed. The actuarial indicated health care costs would rise about 8 percent; however, the budget proposed to absorb the increase from the healthcare fund balance. The healthcare fund balance was generated by surplus premiums paid in through employees buying family coverage. That account was at about \$1 million and over the last two years the City had not had to pass on a rate increase to employees or the City by using this fund to absorb any increase in cost.

DEPARTMENTAL BUDGETS

Mayor and Council: Significant changes included an increase in travel due to Council appointments to Boards and Committees on both the State and National level and an increase in G10 allocations due to a large proportion of programming (Council Meetings, Advisory Committee Meetings, etc) being under Council budget. Also, Onslow County was now doing their own broadcasting so their contributions for G10 services ended resulting in the Council budget absorbing more of the total cost for broadcasting.

Mayor Phillips asked for the amount the County had been paying for broadcasting services. Mr. Woodruff said he would obtain that information and report back.

Discussion was held on the various memberships supported by the Council budget, such as the North Carolina League of Municipalities (NCLM), National League of Cities (NLC), School of Government, Chamber of Commerce, NC Metropolitan Mayor's Association, and the Highway 17 Association. Council discussed the various services provided by the memberships and their benefits to the City, including staff lobbyists who worked on behalf of municipalities in the Legislature.

Councilman Warden asked if the NCLM fees included the League insurance. Ms. Maides said no, insurance was allocated in each individual departmental budget.

Elections: Municipal elections were held every two years in the odd year. The Onslow County Board of Elections had provided an estimated cost for the 2015 municipal elections. Mr. Woodruff updated Council on several pending bills in the Legislature. One would require that municipal and School Board elections become partisan and are held on the same election cycle as all other partisan elections.

Legal: Changes included a water sewer allocation increase due to a major capital project the City Attorney would be working on this year to acquire easements to extend the water and sewer system across the swamp through Burton Park and out to the land application site.

City Manager's Office: There was a reduction in staffing cost due to a part time employee (Earl Bunting) completing his assignment. Mr. Woodruff reviewed the new Passport Operations section in which the City has become a Passport Application Acceptance Agency. Federal regulations allowed them to charge a fee of \$25 as well as to charge a reasonable fee for pictures. There would be about \$4,000 in expenses with expected revenues of \$51,000. They had been able to add this service for the public without adding staff. Councilwoman

Washington asked if additional staff would be considered if the number of applications increased. Mr. Woodruff said he did not think so but if applications increased significantly, he would come back to discuss it with Council. The nice thing about this project was adding a new revenue source with almost no new expenditures. If a full time employee was hired with benefits, it would barely break even.

Transportation Planning: Mr. Anthony Prinz, Transportation Administrator, reviewed various median and road improvement projects as well as funding sources. Mr. Prinz also pointed out that while development in regards to building permits had seemed to level off, the fees for Traffic Impact Analysis (TIA) had actually increased, which could be an indication that future development was on the horizon.

Traffic Signal Control: Mr. Woodruff reviewed the decrease in the budget from last year. Last year they had accepted the grant that resulted in the traffic monitoring computer system. At that time, the City had agreed to purchase the equipment and hire personnel, which was now completed. Revenue sources were higher this year due to receiving reimbursements for signal repair, which was part of the agreement with NCDOT. Mr. Prinz added that last time he met with Council on this project; he had reported that due to changes in the DOT funding formula there would be about a \$40,000 decrease. In fact, DOT had reconsidered that reduction and we were currently expecting an increase from \$91,000 to \$179,000.

Councilman Bittner asked where the staff for this project was housed. Mr. Prinz said that the signal technician was in Building B at the Public Services Complex and the signal engineer was located in the Traffic Operations Center at the Center for Public Safety.

Transit: Mr. Woodruff reported that the General Fund subsidized Transit to the equivalent of 1.1 cents of the property tax. This year there were about 96,000 riders. The fare box was generally \$1.25 cents, (less for children and Senior Citizens), with revenue projections of \$135,000. Mr. Prinz reviewed the services provided, in particular the weekend special service (Express Service) provided to the Base in order to provide mobility to service members who did not have a personal vehicle.

Councilman Thomas pointed out that the Grant amounts seemed to be decreasing, especially the FTA 5307. Mr. Prinz said actually the FTA 5307 appropriation went up, but unfortunately because of the new DOT funding system, Transit was not funded at the same level as in the current year. Mr. Ron Massey, Deputy City Manager, discussed the Grant Funding

formula and matches. He said that in past years the required local match consisted of City contributions and State contributions. Since the State had reduced their contributions, the only way for the City to draw down the entire FTA amount would be to increase the City's contribution. He said that at this point staff had chosen not to increase the City's contribution, which meant they could not take advantage of the full federal grant amount.

Councilman Bittner asked if the grant projects were listed in the budget. Mr. Prinz said it was not included in the budget but he could provide a copy of it to Council.

Mayor Phillips asked for an update on the multi-modal project. Mr. Prinz said that at the end of last year they had received final approval from the FTA on the concept. The following three items had then been submitted for consideration: Feasibility Study, Environmental Permit, and Title 6 Evaluation. They were now in the process of doing the financial plan to determine if the project was feasible. An appraisal of the 2.5-acre site owned by the City had also been completed resulting in a value of slightly over \$1 million, which would count toward the local match.

ADJOURNMENT

A motion was made by Councilman Bittner, seconded by Councilman Thomas and unanimously adopted to adjourn the meeting at 8:32 PM.

Adopted by the Jacksonville City Council in regular session this 5th day of May, 2015.

Sammy Phillips, Mayor

ATTEST:

Carmen K. Miracle, City Clerk

Exhibit "A"

Jacksonville City Council



Special Workshop Meeting
April 7, 2015

Workshop Agenda

- 1. Commercial Sanitation Update**
- 2. New River Area**
- 3. FY16 Budget Introduction**




Commercial Garbage Collection

Anticipated Expenditures

Expenditure	FY15 Full Year Estimate	FY16 Projected Budget
Salaries and Benefits	\$275,709	\$298,943
Fleet Charges	\$265,000	\$260,000
Fuel	\$109,608	\$120,000
Insurance Deductible	\$76,497	\$90,000
Debt Service	\$218,111	\$241,676



Proposed Fee Adjustments

- Collection Fee – Increase from \$6.00 to \$7.70
- Saturday Service – Improve eligibility
- Dumpster Rental Fee – Reduce monthly rates



City Monthly Fee Comparison

Container Size	Service Level	Current Fee	Projected Fee	Customer Base
2 Cubic Yard	2/Week	\$79.00	\$93.73	11%
4 Cubic Yard	2/Week	\$105.50	\$120.23	20%
8 Cubic Yard	2/Week	\$159.00	\$173.73	45%
8 Cubic Yard	3/Week	\$255.00	\$277.10	12%

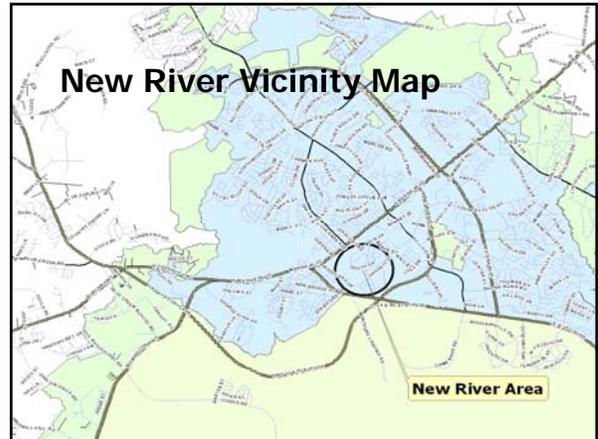
Fee adjustment required to cover last 8 Months Operation





New River Redevelopment

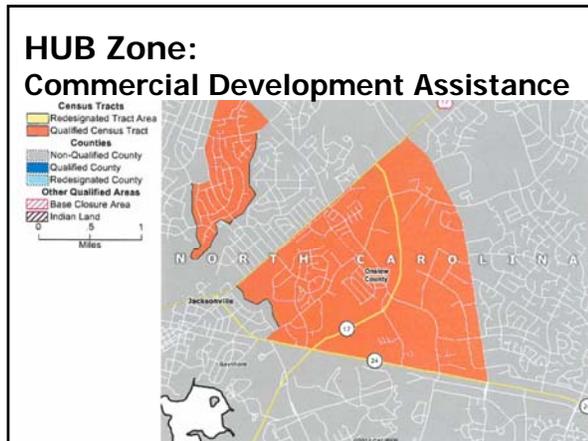
Challenges and Opportunities



Staff Activities 2012-2015

- Meeting: Residential Property Owners
- Meeting: Commercial Property Owners
- Consultation: School of Government
- Consultation: Private & Nonprofit Developers
- Gathered data
- Tracked Foreclosure





- ### Unified Development Ordinance
- **Corridor Commercial** zoning
 - **Residential Multi-family** zoning
 - 758 current units
 - 2053 potential units (at 25 units per acre)
 - **Planned Unit Development**
 - Residential
 - Commercial
 - Mixed use
- 

- ### New River Current Land Uses
- 168 Acres
 - 35.89 **Commercial**
 - 134.08 **Residential**
 - Buildings
 - 328,333 square feet **Commercial**
 - 779,094 square feet **Residential**
- 

- ### History: Center of Growth
- 1940's: Military Base Constructed
 - 1940's: 1950's Population Soared
 - 1950's: New River Shopping Center & New River Apartments Constructed
 - 1950's: Jacksonville's Main Shopping Area
 - 1979: Jacksonville Mall Constructed
- 

- ### History: Commercial
- Once occupied by Sears, Roses, Movie Theater, Steakhouse, Pharmacy, A&P Grocery Store, a Bank, Post Office, Brendle's, New River Pottery, Big Lots, Piggly Wiggly and more
 - Currently home to Miller-Motte College, Planet Fitness, Onslow Memorial Hospital Authority Business Office, others
- 



Vacant Today



Medical Business Center



Vacant Retail Today



Recently Opened Garage



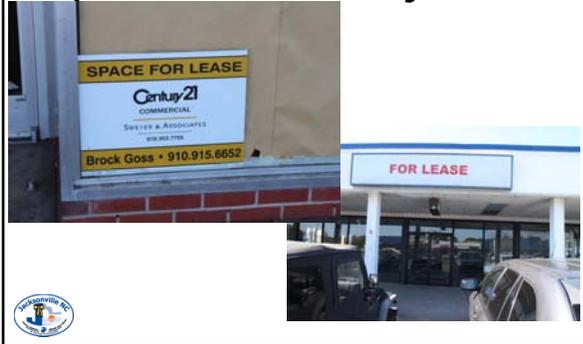
Retail Today



Retail Today



Space for Lease-Today



New Business



Employment Center



Education Opportunity



Vacant Commercial



Commercial Challenges

- Location
- Age of Structures
- Competition with "Green Development"
- Overall neighborhood
- Cost of code "upfits"
- Multiple Owners
- Lack of Master Plan







Towne Center Apartments

- **Foreclosed Development**
- **702 Units**
- **220 Vacant units**-October 2014
- 18 Tracts-89.25 Acres (7.86 Units per Acre)
- Public Auction December 2014
- No bidders
- **Bank Purchased** for \$11.5 Million



Residential Challenges

- Location
- Foreclosure on Towne Center Apts.
- Age and condition of units
- Current Housing Market
- Base draw down
- Market Competition
- Redevelopment costs




Area Progress



Demolitions Since July 2010



From this.....To this.....



From this.....To this.....



Recent Improvements in the Area



Recent Improvements in the Area



Recent Improvements-Hargett St.





New Commercial in Area



New Commercial in Area



New Commercial in Area



Redevelopment Success in Raleigh

Raleigh's Redevelopment Success Story

- Conducted by: Raleigh Housing Authority
- When: Begun in 1999/ 15 year program
- What: Halifax Court Public Housing
 - Single Family
 - Townhomes
 - Multi-family
- Market Rate and Affordable Units



Halifax Court – Before 1998



Halifax Court – Before 1998



Master Plan – Capital Park



Capital Park Concept



Capital Park Concept



Capital Park Concept





Capital Park Financing

- Federal HOPE VI Funding
- Federal Tax Credits
- Raleigh Public Housing Reserves
- Local Bank Financing



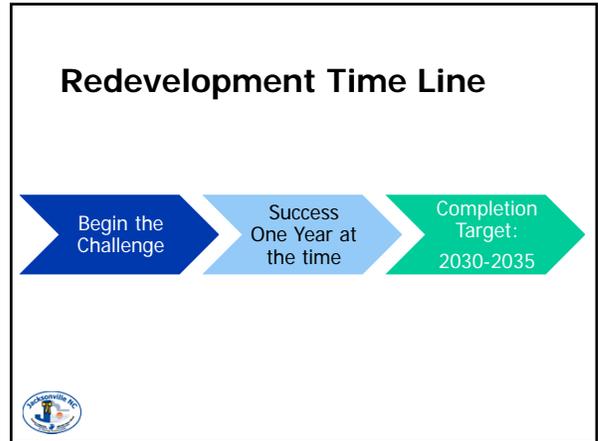
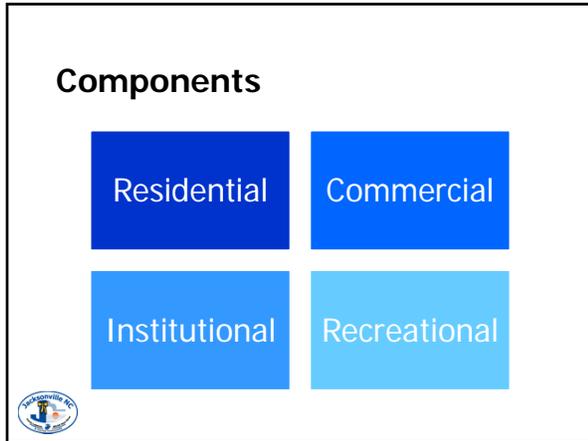
Path to Success for Raleigh

- Elected Officials-Leadership
- 15-20 Years for Redevelopment
- Market Demand
- Public Commitment
- Federal Funding



New River Redevelopment

Financing the Challenge



Residential Redevelopment

New River Apartments-700 units

- Tax Value \$8 million
- Foreclosure sale \$11.5 million
- Redevelopment value \$25 to 35 million
 - Land purchase
 - Demolition
 - New construction
 - Alternative land uses

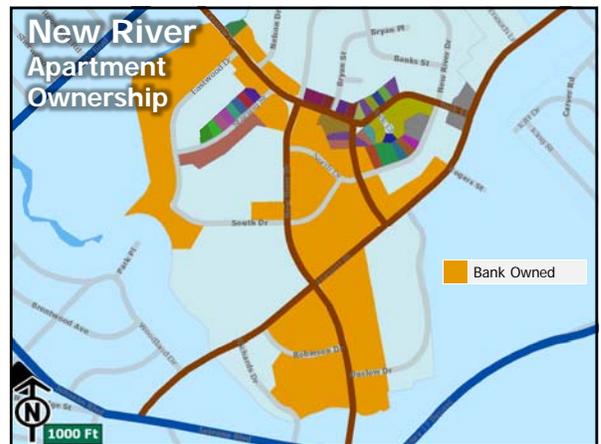


Redevelopment

Residential Activities

- Purchase and remove some or all units
- Develop residential villages of new single family and mixed market products
- Re-plat areas
- Parcel by Parcel development
- Public-Private partnerships



Commercial Redevelopment

Commercial options:

- Master Plan
- Renovate existing
- Remove and rebuild
- Introduce new land uses



Funding Redevelopment

Assume Multiple Projects

Budget	\$4-6 Million each Project		
Timeline	Project 1	2016-2020	
	Project 2	2020-2025	



Funding Redevelopment

Funding Sources

- Private investment
- City Ad Valorem funds
- Community Development Block Grant
- HUD Section 108 Loan
- Project Development Financing Agency-Tax Increment Financing
- Housing Bonds
- New Market Tax Credits-Commercial
- Resale of Property



Funding Redevelopment

20 Year Debt Repayment

\$5 Million	\$420,000 annually
\$10 Million	\$840,000 annually
\$25 Million	\$2,250,000 annually



Funding Redevelopment

Option 1: City Ad Valorem Funds

- 1¢ produces \$348,000 annually
- Could repay \$4 Million Debt
- City-wide funding source
- City wide redevelopment benefit
- Purchase: parcel by parcel approach
- Offer private sector for housing & commercial



Funding Redevelopment

Option 2: CD Entitlement Funds

- 2015 Allocation: \$345,602
- Funds are 90% committed
- Bond payment of \$420,000 annually
- Shortfall of \$380,000 annually
- Option not valid



Funding Redevelopment

Option 3: HUD Section 108 Loan

- Advances 5 years of Entitlements
- Produces \$1,728,000
 - 20 year debt with \$100,000 payment per year
- Annual entitlements continue
- \$2 million Bond: \$170,000 paid annually
- Shortfall partially funded by annual entitlement
- Public private partnership
- Option feasible



Funding Redevelopment

Option 4: Housing Bond

- Used by many NC communities
- Bond secured by Pledge of CDBG grant & Ad Valorem Funds
- Spreads debt payments over 20 years
- Voter approval required



Funding Redevelopment

Option 5: Project Development Financing or Tax Increment Funding

- City establishes district and improvement plan
- City borrows funds
- No voter approval
- Improvements installed
- Debt repaid by TIF/General Fund
- Requires LGC approval



Funding Redevelopment

Option 5: Project Development Financing or Tax Increment Funding

- Step 1: Establish Project Financing District
- Step 2: Base Tax Value Established
- Step 3: County must concur
- Step 4: Establish Tax Increment Increase
 - Base versus District Increase produces Increment
 - Increment applied to tax rate produces funding



Funding Redevelopment

Option 6: Grants

- Research Grants for redevelopment

Option 7: Tax Credits

- Work with private developers & State to redevelop area
- Use parcel by parcel approach



Moving Forward

- Research Section 108 CDBG loan
- Work with **Bank for Towne Center ownership**
- Work with **Private Developers & State**
- **Work with Commercial owners**
- Research **Project District and TIF**
- **Research Tax Credits**
- **Create Master Plan & Alternative Land Uses**
- **Updates to Mayor, Council & Property Owners**



Schedule

April 7, 2015	Opening Workshop	
April 14	Budget Workshop	4-5:30 PM
	Appreciation Dinner	6 PM
April 21	Budget Workshop	5-6:45 PM
April 28	Budget Workshop	5-8 PM
May 5	Budget Workshop	5-6:45 PM
	Public Hearing	7 PM
	<i>Potential Adoption</i>	
May 12	Budget Workshop	5-8 PM
May 19	Budget Adoption	7 PM



Budget Schedule

April 7

- Overview
- Revenue Forecast
- Draft Budget & Organization
- Department Issues
- Proposed Authorized Positions



Budget Schedule

April 7

Department Reviews

- Mayor & Council
- Elections
- Legal
- City Manager's Office
- Planning – Transportation
- Traffic Signal Control
- Transit
- Community Programs
- Jacksonville Tourism Authority Development
- Human Resources
- City Clerk



Workshops

April 14

- | | |
|--|--|
| Finance
- Metering
- Fleet Maintenance
General Fund Non-Departmental | Public Safety
- Police
- Fire
Recreation and Parks |
| Development Services
- Planning
- Building Inspections
- Code Enforcement
- Community Development | Public Services
- Administration
- Engineering
- Facility Maintenance
- Streets |



Workshops

April 21

- Water Sewer Fund
 - Revenues
 - Department Reviews
 - Bond Coverage
- Solid Waste
- Stormwater
- Internal Services
- Department Issues

May 5 – Workshop, Public Hearing & Potential Adoption



Workshops

May 12

- Any Follow up

May 19

- Adoption



Revenue Forecast: FY16 Budget

	FY15	FY16
Property Tax	23.10	22.87
Sales Tax	10.31	10.54
Solid Waste Fees	4.24	4.64
Transfer In From Gen Fund	1.37	1.21
Stormwater Fees	2.83	2.89
Water & Sewer Fees	22.44	21.48
	Millions	



Revenue: FY16 Draft Budget

Fund	Council Amended FY15	FY16
General	47.25	46.22
Water/Sewer	28.76	29.32
Stormwater Fees	2.83	2.93
Solid Waste	6.54	6.21
	Millions	



Current Tax Rate Information

FY15 Tax Rate	64.2¢	
Capital Projects	4¢	<i>Formerly Council Initiatives</i>
Center for Public Safety	3.84¢	<i>Set by Council</i>
General Government	56.36¢	<i>What's Left</i>



Departmental Issues

Requested	5
Possible	1
Not Recommended	4



Proposed Authorized Full-time Positions

	Council Approved FY15	FY16
General Fund	385.5	383.5
Water/Sewer Fund	81.2	76.2
All Others	98.3	95.3
Total	565.0	555.0



Expenditures

	FY15	FY16
General Fund	\$47,249,751	\$46,222,249
Water & Sewer Fund	\$28,760,848	\$29,322,152
Stormwater Fund	\$2,831,019	\$2,925,007
Solid Waste Fund	\$6,542,794	\$6,213,952
Capital Improvements Program	\$7,739,597	\$11,674,353



Budget Assumptions

Sales Tax Distribution	No Change
Tax Rate (64.2¢)	No Change
Water & Sewer Rates	No Change
Solid Waste Fees	No Change
Stormwater Fees	No Change
General Fund Balance	\$1.9m



Budget Assumptions

Health Insurance

- Cost Increase Absorbed
- Use Health Fund Balance
- Minor Plan Changes Only



Budget Assumptions

Fuel

- \$3.15 Unleaded (from \$3.50)
- \$3.45 Diesel (from \$3.90)



Budget Assumptions

Personnel

	Amended FY15	FY16
Full Time	565	555
Part Time	56	53
Total	621	608



Fiscal Year 2015-2016 Departmental Budgets



Mayor & Council

Revenues	Amended FY15	Proposed FY16
Taxes & Other General Fund Revenue	226,408	334,065
Overhead Allocations		
Water Sewer, Solid Waste, Stormwater	186,063	147,599
Totals	412,471	481,664
Expenditures	412,471	481,664



Elections

	Amended FY15	Proposed FY16
Revenues	-	39,215
Expenditures	-	39,215



Legal

Revenues	Amended FY15	Proposed FY16
Taxes & Other General Fund Revenue	79,376	43,995
Overhead Allocations		
Water Sewer, Solid Waste, Stormwater	141,958	176,736
Totals	221,334	220,731
Expenditures	221,334	220,731



Legal

Staffing	Amended FY15	Proposed FY16
Full Time	1	1
Part Time	-	-
Totals	1	1



City Manager's Office

Revenues	Amended FY15	Proposed FY16
Taxes & Other General Fund Revenue	315,958	304,864
Overhead Allocations		
Water Sewer, Solid Waste, Stormwater	350,824	348,626
Totals	666,782	653,490
Expenditures	666,782	653,490



City Manager's Office

Staffing	Amended FY15	Proposed FY16
Full Time	5	5
Part Time	-	-
Totals	5	5



Passport Operations

Revenues	Amended FY15	Proposed FY16
Fees	-	51,000
Appropriated Fund Balance	-	(47,000)
Totals	-	4,000
Expenditures	-	4,000



Transportation Planning

Revenues	Amended FY15	Proposed FY16
Taxes & Other General Fund Revenue	210,171	519,859
Onslow Matching Grant	14,661	14,784
Other Grants	246,493	249,595
Fees	10,000	25,000
Totals	481,325	809,238
Expenditures	481,325	809,238



Transportation Planning

Staffing	Amended FY15	Proposed FY16
Full Time	3.5	3.5
Part Time	-	-
Totals	3.5	3.5



Traffic Signal Control

Revenues	Amended FY15	Proposed FY16
Taxes & Other General Fund Revenue	576,009	288,662
NCDOT – Schedule C	91,250	179,000
NCDOT – Schedule D	150,000	124,597
Debt Proceeds	-	-
Totals	817,259	592,259
Expenditures	817,259	592,259



Traffic Signal Control

Staffing	Amended FY15	Proposed FY16
Full Time	4.3	4.3
Part Time	-	-
Totals	4.3	4.3



Transit

Revenues	Amended FY15	Proposed FY16
Taxes & Other General Fund Revenue	386,000	386,000
Fares	120,000	135,000
Grants	1,569,000	1,024,000
Totals	2,075,000	1,545,000
Expenditures	2,075,000	1,545,000



Transit

Staffing	Amended FY15	Proposed FY16
Full Time	1.3	1.3
Part Time	-	-
Totals	1.3	1.3

